



MEASURE Z ADVISORY COMMITTEE AGENDA

REGULAR MEETING

City Council Chamber, City Hall, 225 Park Street, Lakeport, CA

Wednesday, July 21, 2021 - 5:30 P.M.

In accordance with updated guidelines from the State of California and revised Cal OSHA Emergency Temporary Standards, persons that are NOT fully vaccinated for COVID-19 are required to wear a face covering at this meeting. For more information contact City Clerk, Kelly Buendia at (707) 263-5615 ext. 101.

1. **CALL TO ORDER** 5:30 p.m.
2. **APPROVAL OF MINUTES** Approve Minutes of April 21, 2021 meeting.
3. **PUBLIC INPUT** *Any person may speak for three minutes about any subject of concern to her or him provided that the subject is not already on the agenda. Person's wishing to address the MZAC should complete a Citizen's Input form and submit it to the Clerk prior to the meeting being called to order.*
4. **DISCUSSION/ACTION ITEMS**
 - A. 2021-22 Budget Receive and review the 2021-22 Budget adopted by the City Council on June 15, 2021.
5. **ADJOURN** The next meeting is scheduled for Wednesday, October 20, 2021 at 5:30 p.m.

Kelly Buendia, City Clerk



MINUTES
MEASURE Z ADVISORY COMMITTEE
REGULAR MEETING
Via Teleconference
April 21, 2021

PUBLIC ADVISORY: THE CITY COUNCIL CHAMBERS WILL NOT BE OPEN TO THE PUBLIC

Pursuant to Section 3 of Executive Order N-29-20, issued by Governor Newsom on March 17, 2020, the regular meeting of the Measure Z Advisory Committee (MZAC) for **April 21, 2021** will be conducted telephonically through Zoom. Please be advised that pursuant to the Executive Order, and to ensure the health and safety of the public by limiting human contact that could spread the COVID-19 virus, the Council Chambers will not be open for the meeting. Council Members will be participating telephonically and will not be physically present in the Council Chambers.

If you would like to speak on an agenda item, you can access the **Zoom** meeting remotely:

Join from a PC, Mac, iPad, iPhone, or Android device:

Please click the link to join: <https://zoom.us/j/93188201539?pwd=LzBla2JqaC9TSEpvVDd1azVpYmxvUT09>

Passcode: 282288

Or join by phone:

Dial (for higher quality, dial a number based on your current location):

US: +1 669 900 9128 or +1 346 248 7799 or +1 253 215 8782 or +1 646 558 8656 or +1 301 715 8592
or +1 312 626 6799

Webinar ID: 931 8820 1539

Passcode: 282288

International numbers available: <https://zoom.us/u/a9Z9RMoL6>

The City wants you to know that you can also submit your comments by email to virtualhost@cityoflakeport.com. To give the City Clerk adequate time to print out your comments for consideration at the meeting, please submit your written comments prior to **3:30 p.m. on Wednesday April 21, 2021.**

Please indicate in the email Subject Line "FOR PUBLIC COMMENT" and list the item number you wish to comment on. Comments that you want read to the Committee will be subject to the three minute time limitation (approximately 350 words). Written comments that are only to be provided to Committee and not read at the meeting will be distributed to the Committee prior to the meeting.

The City of Lakeport thanks you in advance for taking all precautions to prevent spreading the COVID-19 virus.



MINUTES
MEASURE Z ADVISORY COMMITTEE
REGULAR MEETING
Via Teleconference
April 21, 2021

- 1. CALL TO ORDER**

Chair Rollins opened the meeting at 5:33 p.m. with Committee Members Jordan, King, Schaffer and Rollins present, with Committee Member Harper absent at the time of roll call but joined the meeting during Item 3- Public Input.
- 2. APPROVAL OF MINUTES**

Approve Minutes of January 20, 2021 meeting.

Committee member King made a motion; seconded by Committee member Schaffer to approve Minutes of the January 20, 2021 meeting.

The motion was carried by the following roll call vote: Committee member Harper – absent; Jordan – aye; King - aye; Rollins – aye; Schaffer – aye.
- 3. PUBLIC INPUT**

There was no input offered from the public.
- 4. DISCUSSION/ACTION ITEMS**
 - A. Comprehensive Annual Financial Report (CAFR), Fiscal Year 2019-20**

Finance Director Walker presented a report on the City’s CAFR for the fiscal year ended June 30, 2020 in accordance with section 3.29.180 of the Lakeport Municipal Code.
 - B. 2020-21 Project Update**

Finance Director Walker and City Manager Ingram presented a review a 2020-21 project report.
 - C. 2021-22 Proposed Expenditures**

Finance Director Walker and City Manager Ingram presented a report on proposed Measure Z revenues and expenditures for the 2021-22 budget process. The Committee requested an update list with total costs and other financing sources added to the Uses and Projects portion of the report.
- 5. COMMITTEE COMMUNICATIONS**

There were no additional communications from the committee.
- 6. ADJOURN**

Chair Rollins adjourned the meeting at 6:58 p.m. with the next meeting scheduled for Wednesday, July 21, 2021 at 5:30 p.m.

Kelly Buendia, City Clerk



CITY OF LAKEPORT

Measure Z Advisory Committee

STAFF REPORT	
RE: 2021/22 Budget	MEETING DATE: 7/21/2021
SUBMITTED BY: Nicholas Walker, Finance Director	
PURPOSE OF REPORT: <input checked="" type="checkbox"/> Information only <input type="checkbox"/> Discussion <input type="checkbox"/> Action Item	

WHAT IS BEING ASKED OF THE CITY COUNCIL/BOARD:

The Committee is being asked to receive and review the 21-22 Budget adopted by the City Council.

BACKGROUND/DISCUSSION:

If the past few years have taught us anything it is of our need to be resilient and adaptable. We need to be able to survive and thrive amidst global pandemics, wildfires, floods, drought, Public Safety Power Shutoff (PSPS) events and economic uncertainty. The budget presented in the following pages represents a fiscal spending plan for services and capital improvement projects as directed by the policies and objectives of the City Council. As we move forward in our recovery efforts from the COVID-19 pandemic we reaffirm our commitment to a structurally balanced budget with conservative estimates of available resources and diligent control on spending. This philosophy has led to the development of a healthy budgetary reserve which has enabled the City of Lakeport to weather both the natural and economic storms that have besieged us these past several years.

The impacts of the COVID-19 pandemic will no doubt be felt for many years, and many of its economic impacts are yet to be fully realized. Despite this, I am optimistic about the City's future and look forward to completing the many projects that have been put on hold for this past 18 months due to the pandemic. These projects include, but are not limited, to the construction of the Lakefront Park, the rehabilitation of North Main Street from Fourth Street to Clear Lake Avenue and the resurfacing of the Third Street and Fifth Street boat launch parking areas including the improvement of pedestrian access along the waterfront and between Clear Lake and downtown.

I want to personally thank the entire staff of the City of Lakeport for their steadfast commitment throughout the chaotic events of the COVID-19 pandemic. Thanks to their persistence and innovative solutions the City of Lakeport was able to provide essential services to the City's residents largely uninterrupted, and furthermore, took on greater responsibilities to ensure that our community remained safe. Additionally, I want to also thank the great citizens of Lakeport for their patience and ability to endure the necessary inconveniences implemented so that our community remained safe through this trying of time. Together, we demonstrated that we are capable once again to overcoming the greatest of obstacles. I have no doubt that this resilience will aid in a speedy recovery and a vibrant future.

2020-21 FISCAL YEAR IN REVIEW

The economic uncertainties resulting from the COVID-19 pandemic forced the City Council into a non-traditional budget process for fiscal year 2020-21. City Council adopted a "low-thrills" working budget that consisted mainly of personnel costs, operating costs and only capital improvement projects that were grant funded. Despite the budget uncertainties, significant progress was made on many of the stated Council and Department goals. The Lakefront Park design is nearly completed and the project is close to breaking ground. The City submitted its application to the Lake County Local Area Formation Commission (Lake LAFCO) for the annexation of the South Lakeport area and is working cooperatively with the County in the development of a mutually beneficial tax sharing agreement. The annexation project on whole remains on track to be

completed this fiscal year, 2021-22. The Police Department together with Administrative Services staff has had very notable success in retention and recruitment efforts of law enforcement officers through its local recruitment and training program.

In addition to the highlighted accomplishments above, many more accomplishments are highlighted by Department below:

Public Safety

- Continued dedication to community policing principles including department-wide certification in crisis intervention and de-escalation training.
- Successfully hired two (2) new law enforcement officers through the City's local recruitment and training efforts.
- Successfully implemented of an intensive Supervisor-In-Training program begun in 2019 resulting in the promotion of two (2) existing officers to the level of Sergeant.
- Maintained four and half (4:30) response time for priority 1 emergency calls and thirteen and half (13:30) minutes response time for priority 2 non-emergency service calls throughout the duration of the pandemic.
- Achieved full compliance with all State legislated mandates related to training and policy updates.

Public Works

- Design and construction bid package for Lakefront Park completed.
- Completed all FEMA repair and rehabilitation projects associated with the 2017 flood event, including the construction of the seawall at Library Park.
- Second Street Project Downtown Revitalization project including new paving, street trees and curb, gutter and sidewalk completed.
- Installation of OES grant-funded generators at Larrecou sewer pump station, City Hall, Community Silveira Center and Police Station.
- Completed the Eleventh Street Multimodal Corridor Study.

Utilities

- Continued Inflow and Infiltration (I&I) inspections and mitigation implementation of the collection system including the slip lining of two sewer mains that due to their age and proximity to Clear Lake were particularly prone to I&I issues.
- Completed upgrades to SCADA servers for reliable operations and maximum protection from outside security threats.
- Successfully secured grant for the installation of generators for the surface water treatment plant, raw water intake and Scotts Creek wells.
- Coordinated the development of a utility rate study to ensure continued quality utility service at a fair and equitable cost.
- Completed certification of the City's Dam Emergency Action Planning policy with Cal OES.

Economic Development

- Established outdoor dining and retail guidelines to allow many businesses to continue to operate through the pandemic.
- Frequent and direct interaction with local area businesses to share information and best business practices to both "survive and thrive" during the pandemic.
- Assisted in the facilitation and adoption of the Countywide Master Broadband Plan and Dig Once Ordinance.
- Continued to strengthen regional partnerships through participation in the Lake County Economic Development Corporation (Lake EDC), Lake County Tourism Improvement District (TID) and Blue Ribbon Committee as a co-chair of the Socioeconomic Subcommittee.
- Executed of contract with Retail Coach to coordinate citywide retail retention and attraction program.

Finance

- Developed and successfully administered a structurally balanced budget throughout the economic uncertainty of the global pandemic.
- Facilitated an update to the Emergency Operations Plan.
- Implemented MyCivicUtility Mobile App providing for the ease of digital payments and to enable better monitoring of individual utility usage.
- Assisted in the development of a mutually beneficial tax sharing agreement between the City and County for the South Lakeport Annexation project.
- Participated in Lake County Recreation Task Force to obtain a consultant to conduct a feasibility study on to expand the offering of community recreational opportunities.

Community Development

- Adopted the Sixth Cycle Housing Element.

- Completed the CEQA Mitigated Negative Declaration for the Lakefront Park Project.
- Implemented permitting software for the facilitation of e-submittal of building permits and business licenses.
- Martin Street Apartments Phase I completed and occupied (24-units) and Phase II (48-units) under construction and scheduled to be completed this summer.
- Coordinated the submittal of various CDBG grant applications including: the development of kitchen and HVAC improvements at the Silveira Community Center, COVID-19 business assistance grant program, extension of the City's business loan program, and administration of approximately \$10 million in Disaster Recovery Funds to assist in the development of affordable housing options.

Administrative Services and Human Resources

- Administered of the 2020 City Council Elections.
- Coordinated employee COVID-19 pandemic response including the institution of multiple workplace safety initiatives and ensuring compliance with various local, state and federal directives.
- Developed a community center policy and fee schedule.
- Represented the City in the merger of the REMIF risk pool with PARSAC through participation on various committees.
- Developed and coordinated the City's communications task force to better facilitate information to Lakeport residents on City services and other important information.

THE BUDGET YEAR, 2021-22

Despite the onslaught of natural disasters that our region has faced over the past several years, the City of Lakeport has continued to invest millions of dollars in infrastructure to make our community a beautiful, safe place for our citizens and visitors to live, work, and play. City staff will continue to be good stewards of our residents' tax dollars and remain aggressive in pursuing grant monies along with other opportunities to enhance the quality of life in Lakeport.

Focus this fiscal year, 2021-22, is upon recovery from the pandemic and increasing our resiliency to both environmental and economic uncertainties. To this end the City Council has set the following goals for the fiscal year:

1. Enhance the historic downtown and lakefront area through improving wayfinding signage downtown, rehabilitation of the Silveira Community Center to allow wider access by the community for events and programs, and support the efforts for the construction of the Lakefront Park.
2. Continue efforts outlined in the Hotel Feasibility Study and Lakeport Lakefront Revitalization Plan to attract a full service lodging facility with dining and conference amenities.
3. Develop a strategic plan for the creation of City Parks & Recreation Department.
4. Amend city ordinances to permit cannabis retailers and other commercial cannabis activities.
5. Establish policies to advance racial equity, diversity and inclusion.
6. Develop greater engagement with Lakeport Main Street Association (LMSA) roles and activities; increase the visibility of local businesses on social media; encourage ways to increase foot traffic to downtown businesses and fill vacant storefronts.
7. Consider the adoption of a Property Maintenance Ordinance.
8. Maintain appropriate staffing in Police Operations, Records and Evidence Divisions and technology related to the same.
9. Develop and implement strategy to decrease Unfunded Actual Liabilities for Pensions and OPEB.
10. Begin the construction of Lakefront Park.
11. Complete annexation of the South Lakeport area.
12. Expand retail opportunities throughout the City with emphasis on clothing and general retail.

The development of citywide goals is a critical component of the City's strategic plan and budget process. Adopted goals form the foundation of departmental work programs and link policy direction with the budget document. My role as City Manager is to implement programs, activities, and directives to meet these established goals set by the City Council. Department heads have tailored their individual goals with these priorities in mind and structured their budgets accordingly.

OPERATIONAL HIGHLIGHTS

There are many of exciting opportunities on the horizon for the City of Lakeport. The 2021-22 fiscal year will see the breaking on ground on the construction of the Lakefront Park and the completion of many other projects that were placed on hold during the pandemic. All of these projects will continue to increase the quality of life for residents and attract visitors to our beautiful community. The maintenance of these great facilities requires a strong and committed staff and this fiscal year budget includes some additional positions and changes to existing operations to better facilitate this vision. Civic engagement is also key to the maintenance of a strong community and this year's budget continues to reflect a commitment by the City to increase opportunities for its residents to get involved.

Both the Federal and State governments have unveiled unprecedented government spending proposals aimed at assisting economic recovery post-pandemic along with tackling many of the existing chronic problems related to dated infrastructure and the housing crisis. City staff will remain aggressive in its pursuit of grant funding for the community. In order to create greater budget stability, staff is also reviewing options to restructure some of its long-term obligations related to pensions and rising insurance costs.

As evidenced in the above mentioned 2021-22 City Council goals this year's budget continues to show a faithful adherence to the need for strong economic development strategies not only as a means to improving the local economy but also as a means of establishing resilience and protection from economic uncertainties of natural disasters and global pandemics.

Below are highlighted some of the projects and initiatives included in this budget to help facilitate the measures noted above:

Personnel. The addition of over seven acres of new park land with the development of the new Lakefront Park will necessitate hiring park staff. The 2021-22 budget also includes some restructuring of the Public Works Department staffing due to the retirement of the City's Public Works Director in December. Proposed staff restructuring is designed to ensure adequate succession planning, making sure projects stay on track and staff is best able to continue to aggressively pursue grant opportunities.

The recruitment and retention of law enforcement officers continues to be a nationwide challenge. The City of Lakeport will continue building upon its success of the past few years in focusing its recruitment efforts locally and incentivizing residents interested in choosing a career in law enforcement through assisting in the completion of their academy training. Efforts in this area have assisted in keeping staffing levels relatively stable and have aided in building a police force that is committed to the community. Proposed staffing changes also include measures to achieve better operational efficiencies in complying with various State mandates.

Civic Engagement. This past fiscal year, 2020-21, Staff engaged in the development of a communications plan aimed at providing residents with timely information on City services and projects. The plan includes an element to increase messaging to local businesses on available support and opening up better avenues to dialogue so the City can continue improving services that encourage them to thrive. These increased communication efforts will be refined this fiscal year. Additionally, the City is partnering with Hope Rising in pursuing grant funding to create a local youth council. This youth council will enhance the participation of youth in the civic process and also aid in better informing the City Council and staff of the needs of its youth.

Aggressive Pursuit of State and Federal Grants. Over the past several years the City of Lakeport has been very proactive in pursuing available grant funds to supplement the general fund in the completion of capital improvement projects. As an example, the City was successful in obtaining Community Development Block Grant (CDBG) funding in 2014 for the completion of the Lakeport Lakefront Revitalization Plan. This, in turn, was a principal component in the City's receipt of \$5.9 million in Proposition 68 monies in 2018 for the construction of a new waterfront park at the former Natural High. This year has already seen an unprecedented amount of Federal and State funding for COVID-19 recovery efforts, and other possible Federal funding opportunities may materialize in the area of infrastructure improvements and as part of the State's large surplus. The City of Lakeport will remain diligent in pursuing available grant funding to pursue road rehabilitation projects, water and sewer systems upgrades, affordable housing development and hazard mitigation monies to increase the City's resilience in coping with natural disasters.

Restructuring Long-Term Obligations. One of the most challenging aspects to maintaining a structurally balanced budget concerns rising costs in relation to pensions and insurance, issues over which the City has very little control. Nonetheless, the City of Lakeport is actively engaged in efforts to assist in limiting its vulnerability to these issues. This past fiscal year the City has been working closely with its existing insurance risk pool, the Redwood Empire Municipal Insurance Fund (REMIF), in a merger with another municipal risk pool to achieve greater economies of scale and reduce vulnerabilities to unpredictable costs in the areas of workers compensation, liability and natural hazards insurance. In the same vein, the City Council recently voted to study mechanisms for controlling the rising costs of the City's unfunded pension liabilities. We may not be able to control the unpredictabilities associated with the insurance and pension markets but we can position ourselves to be more resilient to their effect, thus allowing for greater budget stability to complete necessary capital improvement projects.

Commitment to Economic Development. In 2017, the Lakeport Economic Development Advisory Committee (LEDAC) developed and the City Council adopted a five-year strategic plan which identified three core goals for the focus of the City's economic development efforts:

- Promote and participate in regional economic development initiatives
- Expand and support business retention and attraction efforts
- Strive to enhance the historic downtown and lakefront areas

I am pleased to report that the City has been highly successful in its efforts, making progress in each of the three areas these past five years. The downtown and lakefront areas have seen dramatic improvements including the downtown revitalization project, the addition of the Silveira Community Center and the upcoming development of the seven-acre Lakefront Park. In the promotion of regional initiatives, the City was instrumental in the re-establishment of the Lake County Economic Development Corporation (Lake EDC) and promoted the efforts of the County in the establishment of the Lake County Tourism Improvement District (LCTID). Staff has also been successful in the completion of a Hotel Feasibility Study and a Retail Gaps and Opportunities Study to help attract and grow new businesses. LEDAC will be engaging this year in the development of the next iteration of the economic development strategic plan to assist in facilitating continued improvements for the next five years. Key initiatives for this year include the filling of vacant commercial storefronts including the former KMART building, the Vista Point and High Street Village shopping centers. The City will also remain aggressive in marketing efforts to attract a new waterfront hotel to the downtown area.

CAPITAL HIGHLIGHTS

The completion of capital improvement projects will return front and center as a part of this 2021-22 fiscal year budget. With the pandemic, the 2020-21 budget required many projects to be placed on hold due to economic uncertainties, moving work forward only on projects funded by grants. I am recommending specific projects and capital outlays for 2021-22 that represent the most critical of the City's needs and the best use of the City's limited resources. The following are some projects of particular note; a full list can be found in the Budget in Brief Section.

Capital Projects:

- Begin construction of Lakefront Park (expected completion FY 22-23)
- North Main Street from Fourth Street to Clear Lake Avenue Pavement Rehabilitation Project
- Third Street and Fifth Street Boat Launch Parking Rehabilitation and Pedestrian Improvement Project
- Hartley Safe Routes to School sidewalk construction project (Twentieth to Anastasia)
- Forbes Street from Martin to Eleventh Pavement Surface Treatment Project
- Fourteenth Street Pavement Overlay Project (Mellor to Fifteenth)
- Fifth St. from Spurr St. to Harry St.; Harry St. from Fifth St. to Central Park Ave.; Central Park Ave from Harry St. to Spurr St. Pavement Rehabilitation Project
- Ninth Street from Manzanita to Brush Streets Pavement Rehabilitation Project
- Police car replacement—one (1) marked and one (1) unmarked vehicle
- Replacement of First & Third Street Restrooms at Library Park
- Placement of Generators at critical water and wastewater facilities
- Carnegie Library Ceiling and Lighting Repairs
- North Main Street Stormwater Culvert Slip Line Project
- Old Town Sewer Replacement Project
- Water & Sewer System Maintenance and upgrades (Inclusion of ozone generators, replacement of granulated carbons activated filters, manhole rehabilitation program, etc.)
- Replacement of 1000 feet of water and sewer main

In addition to capital improvement projects, the 2021-22 fiscal year budget includes many other notable projects and endeavors critical to the achievement of the City’s goals and broader quality of life improvement objectives. Some of these projects are noted here:

General Projects, Studies & Engineering:

- Forbes Creek Drainage Study (Engineering & Feasibility Study)
- Objective Design Standards for Multi-Family Housing (Ordinance Update)
- Commercial & Residential Property Maintenance Standards/Regulations (Ordinance Update)
- Consider revisions to Cannabis Regulations to allow storefront retail (Ordinance Update)
- Silveira Community Center and Carnegie Library Use & Maintenance Study
- Forbes Creek at Main Street Storm Damage Headwall Replacement (Engineering)
- Hartley Storm Damaged Culvert Replacement (Engineering)
- Tenth Street Bike Path between Manzanita & Pool Streets (Engineering)
- South Main Street Pavement Rehabilitation between First St. & Lakeport Blvd. (Engineering)
- South Main Street Water Loop Line Project (Engineering & Environmental)

FINANCIAL POSITION

I am pleased to note that despite the economic uncertainties of the COVID-19 pandemic the City has been able to maintain a structurally balanced budget. Proactive efforts to reduce operational costs early in the onset of the pandemic combined with better than expected revenues over the past year have kept the City in a solid financial position. Estimated total reserves to begin the 2021-22 fiscal year are at approximately 61% of budgeted appropriations, with general fund reserves exceeding the requisite 25%, at just \$3.9 million in spendable reserves. The City Council did choose to utilize general fund reserves this past year in support of the Lakefront Park, considering it as an investment into the long-term future of Lakeport. An objective for this fiscal year is the development of a more comprehensive reserve policy to ensure the greatest budget flexibility and security while at the same time maximizing the City’s ability to save for and complete larger capital improvement projects. The use of the general fund resources by Department are proposed as the following:

Departmental Use	Recommended	% Share
Police	\$ 2,586,000	37.22%
Roads and Infrastructure	1,285,395	18.50%
Parks, Buildings, and Grounds	541,128	7.79%
Non-Departmental	505,526	7.28%
Administration	376,716	5.42%
Planning	363,812	5.24%
Finance and Information Technology	320,800	4.62%
Building	250,872	3.61%
PW Administration and Compliance	281,545	4.05%
Legislative	92,841	1.34%
Economic Development	148,500	2.14%
Engineering	126,729	1.82%
City Attorney	63,800	0.92%
Westshore Pool	4,000	0.06%
Total use	\$ 6,947,664	100.00%

The proposed fiscal year 2021-22 budget includes a budgetary deficit in the general fund consisting entirely of project carryovers of \$662,470. As a result of budgetary timing differences and carryover the recommended budget represents a structurally balanced budget. Although I am hopeful that a positive economic outlook is upon us, the City is in a good position to weather any potential post-pandemic economic uncertainty that may arise.

Operating costs in the Water Enterprise Fund have caught up with the last rate increases in 2012 and the City is in the process of a new rate study. A budget deficit in the water fund of \$468,137 is the result of one-time costs. Proposed upcoming rate increases have been included and these revenues will offset the costs of budgeted projects over the five-year study period. Frequent rate studies and regular small incremental increases is a good governance practice to ensure that adequate funds are available to properly maintain the aging utility system. This allows for the proper planning of maintenance activities rather than deferring maintenance that leads to the need for more costly improvements. The City is in the process of completing a rate study that recommends modest increases to the water enterprise to ensure the continued efficient management of the system.

The sewer operating fund continues to stay in a good financial position with a budgeted deficit of \$547,800. The proposed rate study proposes only small rate increases to keep up with the rate of inflation.

LOOKING AHEAD

The budget presented in the following pages represents a fiscal spending plan for services and capital improvement projects as directed by the policies and objectives of the City Council. It is a prudent and careful expenditure plan focusing on project completion, enhancing public safety, and positioning the City to strengthen its human capital and pursue available grant funding being offered through the Federal and State stimulus plans for COVID-19 pandemic recovery.

Council and staff know the greatest concerns and service demands for the citizens of Lakeport: public safety, roads and infrastructure, and a high quality of life. Not only do we serve this community as professionals, we live here as well and call Lakeport our home. This budget was developed in this context and resources are being maximized to provide the greatest benefit possible to the community.

In closing I want to provide a special thank you to the hard-working staff of the City of Lakeport. Your extra efforts throughout this pandemic are greatly appreciated. Your innovativeness and resourcefulness in finding solutions during these hard times to ensure that the residents of Lakeport continued to receive high quality service has not gone without notice. To my Management Team, I owe a particular appreciation in the preparation of this document, which would not have been possible without your planning efforts and willingness to work collaboratively with the City's best interests in mind.

Lastly, I want to thank the City Council: your leadership and ability to make the tough decisions during this challenging COVID-19 pandemic have ensured we put our best foot forward as a community in the upcoming recovery. My sincerest gratitude for the trust you place in your professional staff. Your support makes our job more rewarding and compels us to perform at our best.

OPTIONS:

None

FISCAL IMPACT:

None \$ Budgeted Item? Yes No

Budget Adjustment Needed? Yes No If yes, amount of appropriation increase: \$

Affected fund(s): General Fund Water OM Fund Sewer OM Fund Other:

Comments:

SUGGESTED MOTIONS:

None

Attachments: 2020-21 Adopted Budget

<https://www.cityoflakeport.com/2021-22%20Adopted.pdf>